

# HOW TO MINIMISE PRODUCTION DISRUPTION DURING PLC & CONTROL SYSTEM UPGRADES

A Project Manager's Checklist for Reducing Downtime Risk

**Keep production running while modernising your automation systems.**  
 Many automation upgrades fail not because of the technology, but because of poor planning, inadequate testing and unexpected disruption during implementation. Use this checklist to assess whether your upgrade project is prepared to minimise downtime and operational risk.

1		<p><b>COMPLETE A DETAILED SITE SURVEY</b></p> <p>Understand the existing system before planning the upgrade.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> PLC hardware identified</li> <li><input type="checkbox"/> Control panels assessed</li> <li><input type="checkbox"/> Network infrastructure reviewed</li> <li><input type="checkbox"/> Safety systems documented</li> <li><input type="checkbox"/> Existing software backed up</li> <li><input type="checkbox"/> Documentation accuracy verified</li> <li><input type="checkbox"/> Undocumented modifications identified</li> <li><input type="checkbox"/> Obsolescence risks assessed</li> </ul>	 <p><b>✓</b> The more information available upfront, the fewer surprises during implementation.</p>
2		<p><b>DEVELOP A DETAILED MIGRATION PLAN</b></p> <p>Every stage of the upgrade should be documented.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Equipment replacement sequence defined</li> <li><input type="checkbox"/> Shutdown activities documented</li> <li><input type="checkbox"/> Installation tasks planned</li> <li><input type="checkbox"/> Testing procedures created</li> <li><input type="checkbox"/> Restart procedures defined</li> <li><input type="checkbox"/> Resource requirements confirmed</li> <li><input type="checkbox"/> Responsibilities assigned</li> <li><input type="checkbox"/> Rollback strategy included</li> </ul>	 <p><b>✓</b> A structured migration plan creates predictability during implementation.</p>
3		<p><b>COMPLETE FACTORY ACCEPTANCE TESTING (FAT)</b></p> <p>Reduce commissioning risk before arriving on site.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> PLC software tested</li> <li><input type="checkbox"/> HMI functionality verified</li> <li><input type="checkbox"/> SCADA integration tested</li> <li><input type="checkbox"/> Network communications checked</li> <li><input type="checkbox"/> Alarm handling validated</li> <li><input type="checkbox"/> Control sequences tested</li> <li><input type="checkbox"/> Fault scenarios reviewed</li> <li><input type="checkbox"/> FAT documentation completed</li> </ul>	 <p><b>✓</b> Problems identified during FAT are cheaper and easier to resolve than those found during production downtime.</p>
4		<p><b>PLAN SHUTDOWN ACTIVITIES REALISTICALLY</b></p> <p>Avoid creating unnecessary pressure during implementation.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Shutdown window confirmed</li> <li><input type="checkbox"/> Hardware replacement time estimated</li> <li><input type="checkbox"/> Wiring modifications planned</li> <li><input type="checkbox"/> Software installation allowances included</li> <li><input type="checkbox"/> Functional testing time allocated</li> <li><input type="checkbox"/> Contingency time included</li> <li><input type="checkbox"/> Contractor resources confirmed</li> <li><input type="checkbox"/> Critical path reviewed</li> </ul>	 <p><b>✓</b> Compressed schedules increase risk and often create delays.</p>
5		<p><b>USE PHASED IMPLEMENTATION WHERE POSSIBLE</b></p> <p>Reduce operational risk through staged upgrades.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Upgrade phases defined</li> <li><input type="checkbox"/> Critical systems prioritised</li> <li><input type="checkbox"/> Production impacts assessed</li> <li><input type="checkbox"/> Temporary operating procedures identified</li> <li><input type="checkbox"/> Stage testing planned</li> <li><input type="checkbox"/> Handover criteria defined</li> <li><input type="checkbox"/> Stakeholder approval obtained</li> <li><input type="checkbox"/> Performance monitored between phases</li> </ul>	 <p><b>✓</b> Phased migrations often reduce downtime and improve confidence.</p>
6		<p><b>CREATE A ROLLBACK STRATEGY</b></p> <p>Prepare for unexpected issues.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Backup systems available</li> <li><input type="checkbox"/> PLC backups verified</li> <li><input type="checkbox"/> HMI backups verified</li> <li><input type="checkbox"/> SCADA backups verified</li> <li><input type="checkbox"/> Recovery procedures documented</li> <li><input type="checkbox"/> Decision-making responsibilities assigned</li> <li><input type="checkbox"/> Rollback testing completed</li> <li><input type="checkbox"/> Production restart procedures defined</li> </ul>	 <p><b>✓</b> Every critical automation project should have a contingency plan.</p>
7		<p><b>ENGAGE OPERATIONS AND MAINTENANCE TEAMS</b></p> <p>Involve the people who know the process best.</p>	<ul style="list-style-type: none"> <li><input type="checkbox"/> Operators consulted</li> <li><input type="checkbox"/> Maintenance teams involved</li> <li><input type="checkbox"/> Critical process constraints identified</li> <li><input type="checkbox"/> Restart requirements documented</li> <li><input type="checkbox"/> Communication plans agreed</li> <li><input type="checkbox"/> Escalation procedures defined</li> <li><input type="checkbox"/> Stakeholder reviews completed</li> <li><input type="checkbox"/> Responsibilities confirmed</li> </ul>	 <p><b>✓</b> Early involvement improves planning and reduces disruption.</p>

## PRODUCTION DISRUPTION RISK SCORE

- 

**50+ CHECKED**

Excellent, implementation risks are well controlled.
- 

**40 – 49 CHECKED**

Good preparation with minor risk areas.
- 

**30 – 39 CHECKED**

Moderate risk of production disruption.
- 

**BELOW 30 CHECKED**

High likelihood of downtime and implementation challenges.

## THE BENEFITS

- 

**REDUCED DOWNTIME**

Minimise operational disruption during upgrades.
- 

**LOWER PROJECT RISK**

Identify issues before implementation begins.
- 

**FASTER COMMISSIONING**

Reduce delays during startup and testing.
- 

**IMPROVED STAKEHOLDER CONFIDENCE**

Keep operations and management aligned.
- 

**SMOOTHER MODERNISATION**

Upgrade systems without unnecessary disruption.

## HOW STRATOS HELPS

- Stratos Control Systems helps manufacturers modernise PLC, SCADA and control systems while minimising production disruption through:
- Detailed site surveys
  - Migration planning
  - Factory Acceptance Testing
  - Structured commissioning plans
  - Rollback strategies
  - Phased upgrade approaches
  - Post-implementation support



**MODERNISE WITH CONFIDENCE. MINIMISE DISRUPTION.**

Speak to an Engineer Today.

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